# NSW Ambulance Australia

Mental Health, Wellbeing and Resilience – current and future initiatives

With Zoe Wooldridge

#### Who are we

- One of the largest ambulance services in the world
- Nearly 5000 staff
- 1,000,000 + incidents per year
- Over 250 locations
- Answer a 000 call every 26 seconds





#### The early years

Employee Assistance Program commenced in 1985:-

individual counselling & critical incident debriefing

Peer Debriefers / Support Program established in 1988.

"main brief is to perform "defusing" following critical incidents"

Chaplaincy established in 1990-

Fr. Dennis Madigan appointed to the Sydney Division in 1991





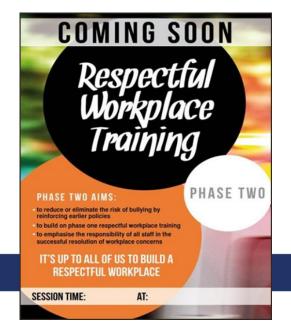




#### Workplace factors



- A 2008 Parliamentary Inquiry highlighted workplace conflict and bullying and harassment as key concerns.
- In 2008-2009, all staff provided with Respectful Workplace Training and Straight Talk™
- Internal mediation service established.
- Grievance Contact Officers implemented.





## Management support



- 950+ frontline / aspiring managers have attended Certificate IV Ambulance Management Qualification (AMQ) since 2008.
- Zone Manager role established to provide greater support for staff.
- 'Promoting Employee Mental Health and Wellbeing' managers workshop commenced in 2010.
- Respectful Workplace Management Advisor role commenced.







#### **Support Services**

- The first Peer Support Team Coordinator role was created in 2009.
- The Senior Chaplain role was established in 2009.
- In 2010, the first Employee Mental Health and Wellbeing Coordinator commenced and became permanent in 2013.
- The Wellbeing Resilience Advisory Panel was established in 2010 and replaced by the Work Safety Resilience Advisory Committee in 2012.





#### Health and Wellness Program

- Established in 2009 with a Health & Wellness Manager
- Paramedic Health Standard developed.



- Health Coaching services introduced.
- Fitness Passport
- Fit Paramedic Study, Exercise at Work Study.



- Fatigue Management System under development
- Fitness Programs to assist with psychological injury management



## Developing our new staff

 Mental health and wellbeing training programs are delivered to all paramedics in training to promote help seeking behavior and resilience.

Induction: Coping with Occupational Stress 1

Inservice One: Coping with Occupational Stress 2

Inservice Two: Supporting Your Buddy

 Building Resilience and Stress Management ½ day workshops for all staff.

Building Resilience and Managing Stress programs for 000 Call Takers.





#### **Education initiatives**

- On-line Mental Health Literacy Program.
- Resilience at Work (RAW).





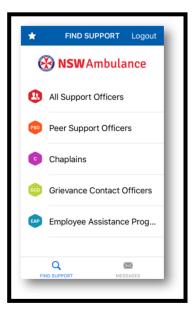




## **Diversifying support**



- Significant Events Support Policy and Register.
- Aboriginal PSOs, Chaplain and GCOs.
- LGBTQI staff network established in 2017.
- Fair Day and Mardi Gras Parade participation.
- Buddy Program for new staff.





## Wellbeing Investment

#### \$48 Million over 4 years

\$30 Million for programs

\$15 Million for Income Protection Insurance



#### **New funded initiatives**

- Increased PSOs, Chaplains and GCOs.
- Staff Psychology Service Chief Psychologist.
- NSW Ambulance Legacy.
- Manual Handing program- Physiotherapists/ OTs.
- Occupational Violence Prevention Officers.
- 3 day Wellbeing Workshop Training Program.









## **Future programs**



- Transition to retirement programs.
- Organisational roll out of Supporting our Families.
- Retired Peer Support Officer network through NSW Ambulance Legacy.
- Head Coach Study- UNSW- for all Managers.
- Tailored Leadership Programs.
- Responding to the current Parliamentary Inquiry recommendations.



#### EMPLOYEE ASSISTANCE AND PSYCHOLOGICAL SERVICES (EAPS)

MENTAL HEALTH AND RESILIENCE

PEER SUPPORT

CHAPLAINCY

PSYCHOLOGY

GRIEVANCE CONTACT OFFICERS

EQUITY, DIVERISTY AND CULTURE

RESPECTFUL WORKPLACE

NSW AMBULANCE LEGACY

HEALTH AND WELLNESS (PHYSICAL READINESS)

ABORIGINAL EMPLOYMENT

#### **HEALTHY WORKPLACE STRATEGIES**



Louise Ashelford Director Healthy Workplace Strategies



Raelene Hartman Chief Psychologist



Zoe Wooldridge Employee Mental Health & Resilience Program Coordinator



Gina Mammone A/Peer Support Team Coordinator



Rev. Paul McFarlane Senior Chaplain



Robert McBride NSW Ambulance Legacy Coordinator



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Claudia Le HR Officer

## Thankyou!



